



Steering Council Meeting Agenda
September 17, 2021 ▫ 8:30 – 10:30 am ▫ Zoom

1. Call to Order/Introductions
2. Approval of the Agenda*
3. Approval of August 20, 2021 Minutes*
4. Public Comment on Agenda Items (Limit 3 minutes ea.)
5. Approval of Consent Agenda*
 - a. Steering Calendar
 - b. Committee and Initiative Updates
 - c. ESG Financial Assistance Report
 - d. Budget Report: Statement of Activity
 - e. Data Reports: Emergency Shelter Counts Before and During COVID-19, 2020 Annual Count Report, 2021 Point-In-Time Count Report
6. Petitions and Communications
7. Coordinated Entry Redesign Presentation* - *30 minutes*
8. Isolation Update - *10 minutes*
9. ENTF Relationship Recommendation* - *5 minutes*
10. MSHDA ESG 2021-22 Reallocation* - *5 minutes*
11. FUSE Update and Next Steps - *5-10 minutes*
12. Funding Review Committee Appointments* - *5 minutes*
13. Strategic Plan Update - *15 minutes*
14. Any other matters by Steering Committee Member(s)
15. Public Comment on Any Matter (Limit 3 minutes ea.)
16. Adjournment

Next meeting: Friday, October 15th, 2021, 8:30 – 10:30am

* denotes potential action item



STEERING COUNCIL MEETING MINUTES - **DRAFT**

August 20, 2021

8:30-10:30

Facilitator:	Karen Tjapkes		
Meeting Attendees:	<u>Steering members present:</u> Tom Cottrell, Erin Banchoff, Victoria Sluga, Karen Tjapkes, Dreyson Byker, Victoria Arnold, Cheryl Schuch, Hattie Tinney, Lauren VanKeulen, Casey Gordon, Rebecca Rynbrandt, Adrienne Goodstal <u>Steering members absent with notification:</u> Elizabeth Stoddard, Scott Orr, Susan Cervantes, Alonda Trammell <u>Steering members absent without notification:</u> none <u>Community Members:</u> Wende Randall (ENTF), Greg Mustric (Woda Cooper), Jeffrey King (Community Rebuilders), Tammy Britton (City of Grand Rapids) <u>Staff:</u> Courtney Myers-Keaton, Brianne Robach		
Time Convened:	8:32AM	Time Adjourned:	10:32AM

Approval of Agenda			
Motion by:	Tom Cottrell	Support from:	Erin Banchoff
Discussion	none		
Amendments			
Conclusion	All in favor, motion passes.		
Approval of Minutes		July 16, 2021	
Motion by:	Casey Gordon	Support from:	Tom Cottrell
Discussion	Tom thanked Brianne for detailed and thorough minutes.		
Amendments			
Conclusion	All in favor, motion passes.		
Public Comment on Any Agenda Item			
Discussion			
None			
Approval of Consent Agenda			
Motion by:	Dreyson Byker	Support from:	Adrienne Goodstal
Discussion	none		
Amendments			
Conclusion	All in favor, motion passes.		
Petitions and Communications			
Discussion			
None			
LIHTC Presentation: Woda Cooper			
Discussion			
Greg Mustric from Woda Cooper attended this morning to present on their Stockbridge Landing project and ask the Steering Council to approve a Letter of Support. Woda Cooper applied for this PSH project with 58 LIHTC units including 21 PSH units in MSHDA’s last round. The project was not funded, but they will be re-submitting in this round. The development is proposed for 2 buildings at 585 and 601 Stocking Ave. NW which is the site of an existing funeral home that they plan to demolish. PSH units would be targeted to the top 10% of those on the prioritization list for households experiencing chronic homelessness.			



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Tom asked if there is a sense for why the project was not accepted in the last round. Greg noted that the last round was very competitive. Since then, Woda Cooper has adjusted the proposal to reflect areas in the new QAP and are evaluating strategic partnerships to increase the score this round. Greg feels the project will be competitive this round. **Rebecca Rynbrandt moved to support a letter of support for Woda Cooper's application. Tom second. All in favor, motion passes.** Karen will sign the letter after it is provided.

Action Items	Person Responsible	Deadline
City ESG-CV: Community Rebuilders Overview of Activities	Jeffrey King	

Discussion

Jeffrey King from Community Rebuilders (CR) attended to share a brief overview of Community Rebuilders' activities through City of Grand Rapids ESG-CV funds. CR is using these funds for geographically targeted outreach focusing on unsheltered homelessness within the City of Grand Rapids. Their partners include the GR HOT team, Family Promise, Hope Network, Arbor Circle, The Salvation Army, and Mel Trotter Ministries.

There are two project components, short- to medium- term rental assistance and emergency housing. The funding term ends July 31, 2022. Through July 31 of this year, 59 households (HH) received rental assistance out of the 75 HH planned for the full funding term with an average time to move-in of 56 days, below their goal of 75 days. On the emergency housing side, 30 of the 77 planned HH have enrolled with an average length of stay is 65 days, below their goal of 75 days. All exits have been to a housing resource or to family and friends. Jeffrey noted that they have spent or obligated majority of the emergency housing funds (both scattered site and hotel). CR has master-leased units to provide non-congregate shelter and is partnering with the Family Promise (FP) team to provide emergency motel rooms for families or individuals when these bridge housing units are not available. In motels, FP staff provide essential services and HH remain connected to solutions specialists.

Victoria Sluga asked how the project is linking with current by-name list (BNL) and HMIS. Jeffrey indicated that the project is using Community Housing Connect (CHC) as a portal and list have been shared with HAP staff once releases are signed so they can remove folks from Housing Priority List and/or sign up them up for the HCV list. Prioritization occurs through the CHC screening which identifies COVID-19 risk factors and those staying outside. When an area is identified for this project in partnership with the City, CR assesses the area to determine the appropriate capacity and resources needed and identifies additional resources if needed.

Action Items	Person Responsible	Deadline
ENTF Relationship Recommendation		

Discussion

Courtney noted that the CoC relationship with the Essential Needs Task Force (ENTF) been a topic of conversation for the past few years with differing perceptions. The relationship was discussed in



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strategic planning conversations and recently with the ENTF Governance Committee. Courtney and Wende are recommending that the CoC should not remain the housing subcommittee of ENTF for a few reasons. First, ENTF has its own governance structure which can be confusing with the CoC's individual governance structure. In addition, the budgets of both were previously often combined, but staff have worked diligently to separate the budget and to reduce Wende's time spent with the CoC. Courtney indicated that both entities bring value to one another and will remain strong partners. ENTF is working on cross-sectoral issues that directly impact those experiencing homelessness and this change will allow them to focus on housing issues broader than homeless response system. Courtney and Wende anticipate sharing a communication outlining the recommended change soon.

Wende indicated that this recommendation is in line with ENTF and the CoC's recent strategic planning processes. She feels that this change will allow ENTF to look at areas of essential need and determine their role in housing and is an opportunity to formalize staff participation in ENTF and the CoC in a different way. ENTF has a MOU between its governing organizations that is signed annually and is currently out for signature with current state identified. Once a formal clarification has occurred, they will determine if there is a need for restructuring the ENTF MOU. Tom asked if the CoC would have a governing seat within a new MOU. No, the relationship would be one where the CoC would be seen as a lead convening partner in the housing space.

Cheryl indicated her support for this change, especially given the different structures and the HSA which may bring more resources and complicate roles as it comes into play. Rebecca asked if parallel work is needed with CoC's MOU agreement with HWMUW. This MOU does not call out ENTF, but instead allows for the HWMUW President/CEO to determine supervision for CoC staff. Executive recently noted that HWMUW is responsible for serving as the back-up role in the case of CoC staff vacancies. Cheryl asked that in conversations around HWMUW MOU, Executive discuss staff burden with requirements for incoming amounts and types of funding to ensure sufficient capacity and resources. Karen noted that staffing and capacity are part of the strategic plan conversations. Casey voiced support for this clarification of roles and relationships and indicated the importance of updating community partners with this change. She also agreed with Cheryl on the importance of reviewing staffing to support grant writing and management.

Courtney asked the group whether the communication should be framed as a recommendation or a clarification. Karen indicated that since this is not undoing contractual relationship it may not need to be approved but feels it would be useful and transparent for Steering to review and endorse staff communication. The CoC Governance Charter does not name the CoC as ENTF's housing committee, but states that both entities are aligned in their work. Rebecca supported an affirming vote by the membership as there has been confusion over the years around the relationship. Erin suggested that a vote would be more appropriate at Steering, followed by an update to the full membership. This will be included on the October full membership agenda, in the interim, Executive and Steering can review and endorse the change.

Action Items	Person Responsible	Deadline
Include ENTF Relationship on October membership agenda	CoC staff and chair	



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MSHDA ESG 2021-2022 Application		
Discussion		
<p>The CoC allocated around \$129,000 of these funds for emergency shelter (ES) to Family Promise (FP) with the intent to use funds for motel spaces given the ongoing pandemic. Courtney shared that she received communication from MSHDA that motel costs are not an allowable use of funds. However, this is not stated in the NOFA, which instead states that shelter operations can include “maintenance, rent, repair, security, fuel, equipment, insurance, and utilities. These funds cannot be used for construction or rehabilitation of shelters”. Nicole Beagle from MSHDA has indicated that motels were only allowable for funding last year due to pandemic. Courtney noted that the pandemic is ongoing and requested a meeting with MSHDA staff but is concerned as she has not received a response. MSHDA has indicated that our CoC could reallocate ESG-CV funds to FP for motels. Courtney noted that this would be an administrative burden as all funds are coming from ESG, have the same end date, motels are allowable under HUD guidance, and the pandemic is ongoing. ESG-CV funds have waivers which expand allowable activities, so reallocating to ESG 21-22 funds may place undue burden on staff across agencies and negatively impact current ESG-CV recipients.</p> <p>Cheryl voiced concern that this is not the first instance where our community has had a lack of communication from MSHDA leadership and lack of understanding around the community’s plan. She would like to strengthen communication with MSHDA leadership so they understand the plans made at the community level. Cheryl and Adrienne are part of a state-wide emergency shelter group and feel that our community is one of the top communities with a comprehensive plan for family shelter. They feel it is important to make sure we are sharing this strength with MSHDA. Members suggested that Executive Committee discuss communication concerns.</p> <p>Cheryl also noted that she has heard that motel shelter was funded for other CoCs. Members agreed that it would be helpful to have a list of other Michigan CoCs who have used ESG funds for motels. While HUD guidance states that motels are an allowable usage and has expanded due to the pandemic, MSHDA has stipulated that using funds for motels is not allowable. Erin stated that a standardized approach at the state level is not uncommon, so energy may be better spent elsewhere. Courtney feels that if the CoC does not receive clear communication from MSHDA, staff can shoulder the administrative burden, and then engage with MSHDA to ensure that this situation does not happen again. Cheryl indicated that the timing is not ideal because of the potential possibility of drawing down family shelter in a short amount of time, prior to October 1.</p>		
Action Items	Person Responsible	Deadline
Family Shelter Status		
Discussion		
<p>Courtney shared that families will not be able to return to Mel Trotter (MTM) as early as was thought. Once the community away shifts from motels, we will be back down to 40 shelter units for families. In past few years, the community has recognized the need for 80-85 units of family shelter. She suggested convening a meeting to strategically discuss how to address the need for increased family shelter space, so families are not turned away without a safe space which is traumatic for families and</p>		



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impacts brain development. Lauren agreed and noted that this is also traumatic for youth. She suggested broadening the conversation to for both families and youth as the populations often work well together. She noted that even one night of a youth (ages 14-24) staying outside increases their vulnerability to other situations and rates of chronic homelessness.

Courtney also wants to address the use of HOME funds in the American Rescue Plan (ARP) with City of Grand Rapids and Kent County as acquisition is allowable under these funds. Erin shared that HUD has not yet issued guidance for the HOME ARP program, though it expected this fall. She indicated it would be helpful for there to be collaboration around what kind of shelter space is needed/desired.

Cheryl stressed that this should be a community conversation and should include determining which mainstream funds can be used to support families and youth, especially as FP is currently seeing a high number of families in shelter. Courtney noted that there appears to be interest from family foundations in this space. She noted that the meeting with key partners, would include involvement from philanthropy and system leadership as is about developing a plan and identifying what funding is needed to meet already identified needs. (Lauren left the meeting)

Action Items	Person Responsible	Deadline
Convene a meeting with key partners to plan for family and youth shelter needs	CoC staff	

Emergency Housing Voucher Update

Discussion

Courtney shared that the Grand Rapids Housing Commission (GRHC) has issued 38 vouchers out their 42. 65 referrals were made and only 3 have leased up thus far. MSHDA pulled 71 names from the Housing Choice Voucher (HCV) List and 38 of their 58 vouchers have been issued with 8 households leased up. There was conversation around concerns that household were not submitting applications, but this seems to have ramped up. Some of the names on MSHDA's HCV list were difficult to reach, but partners have been reaching out through community partners.

These vouchers were originally prioritized for those experiencing chronic homelessness. GRHC criteria recently expanded to families within criteria recommended by the National Alliance to End Homelessness (NAEH): child(ren) under 6 and 2 or more returns to homelessness in the past 2 years. Staff are not sure which subpopulations received these referrals; this data can be shared out to the full membership when available.

At this point, the challenge is getting households into leases. The eviction moratorium and landlords are leaving the business is leading to low vacancy rates across the board. Hattie noted that GRHC is struggling with the gap between Fair Market Rent (FMR) and private market rates which are 15-25% higher than FMR. GRHC staff are also finding it difficult to connect with households and have been doing outreach at encampments to make connections.



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Erin asked whether there are conversations around using these vouchers for HH in RRH who would be better suited for PSH. The community is using Move Up vouchers to move some folks out of PSH. If providers are unable to fill referrals, staff have discussed using EHV's for current RRH families.

Action Items	Person Responsible	Deadline

Strategic Plan

Discussion

The final draft of the narrative strategic plan report has been shared with the planning committee members for review. Implementation has begun and is being guided by an implementation team.

Courtney overviewed progress on the Q3 areas of focus:

- Communicating ENTf partnership is on track
- Designing advisory council may be slightly behind, but DL has stepped into take the lead
- Data Analyst funding: Courtney has been in conversation with foundations and has identified this need, she is hopeful they will recognize this need
- Initiative and timeline to reach functional zero: the Family Functional Zero group and Built for Zero (BFZ) cohort are meeting regularly. An intern is starting in the next few weeks who will be helping coordinate BFZ work. For youth, an update will be shared at Youth Committee next week. The hope is to be selected as a YHDP community when announced this Fall
- Begin evaluation of CE model: a workgroup is meeting to discuss how to go from a centralized to decentralized model. Members are ensuring all are on the same page of understanding and have discussed how technology comes into play. The group has discussed the possibility that different populations will have different flow through the system. A final recommendation will be brought to CE Committee and then to Steering. Courtney anticipates there will be a presentation on how families flow through the system at the next Steering meeting.
- Implement quarterly data report: Lee is taking the lead and conversations have started
- Developing and communicating plan for 2021 CoC annual report: The goal is to publicly release this report in late winter/spring. All data will be disaggregated where possible.

The implementation planning team meets every other week to track progress on quarterly rocks. ITM membership can change each month depending on the goals of each quarter, with consistent leadership from Executive and staff.

Action Items	Person Responsible	Deadline

QSOBAA Process

Discussion

Courtney shared that this topic came up a few years ago, but an actual process for this sharing agreement was not developed. At that point, Steering conversation determined that this was staff function and relied on Daniel as HMIS Administrator. The QSOBAA will be going out for signature soon. For this round, Courtney outlined a process where new partners who want to be added are first brought to the Coordinated Entry (CE) Committee to ensure they align with CoC values/beliefs and that their participation with HMIS makes sense.



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To finalize this process, agencies would need an understanding and documented process for how agencies are added to the QSOBAA. Courtney will ask Daniel to document the process he uses and include her recommendation to add CE committee in the process. Conversation around who would approve or deny agencies. Erin noted that transparent and consistent criteria for adding agencies should be included given that committee membership changes over time. Data Quality Committee previously discussed new partners, but now this team meets only on occasion and focuses on the technical aspects of HMIS. Cheryl noted that neither the HMIS Users nor Data Quality group is high functioning given the shift of the administrator out of community and asked that this is considered in funding/staffing conversations. Members feel that the CE committee is a great place to start to determine if an agency should be on the QSOBAA and then the HMIS groups can be a space to talk through the logistics of entering HMIS information and data quality.

Suggestion that a small group of CE Committee members develop draft process. Courtney cautioned that the QSOBAA needs to be signed by end of September, so a quick resolution is important. Courtney will keep Steering Council informed of the process but will not need a vote on the final process.

Action Items	Person Responsible	Deadline
Convene small group to discuss QSOBAA process	CoC staff	
Other Matters from Steering Council members		
Discussion		
Tom noted that the CoC Program Competition NOFA was posted and asked about next steps. The Timeline has not been created, will be released publicly in the next week. The application is due to HUD by November 16 th .		
Karen shared that the CDC moratorium on evictions had expired at end of July. There is now a new CDC moratorium for nonpayment of rent based on transmission levels. Kent County entered the moratorium criteria as of August 9 th . Tenants can contact Legal Aid of MI Legal Help to determine if they are covered. Legal Aid has postings on social media around coverage. A county must be out of higher transmission levels for 14 consecutive days to lose moratorium coverage.		
Public Comment on Any Item		
Discussion		
None		
Adjourn		
Motion by:	Erin Banchoff	Support from: Tom Cottrell



GRAND RAPIDS/WYOMING/KENT COUNTY
STEERING COUNCIL ANNUAL CALENDAR
Updated August 2020

January

Steering Committee Orientation
Executive Officer Elections
Point in Time Count
Draft Budget Presentation
Steering Council Annual Conflict of Interest
Forms Completed

February

City of Grand Rapids Emergency Solutions Grant
Application
Strategic Plan Update
Reallocation Discussion
Budget Approval

March

Data Quality Committee Report
Strategic Plan Progress Review
CoC and ESG Mid-Term Monitoring

April

LIHTC Developer Presentations to Steering
(October Round)
Point in Time Count Submitted to HUD
Budget Review

May

Strategic Plan Annual Review
Nomination Committee forms

June

Steering Council Funding Process Review
Governance Charter Recommended Changes to
CoC membership
Open Call for New CoC Members
PIT Data Released

July

NAEH Annual Conference
System Performance Measures Review
Strategic Plan Update

August

HUD CoC Program Funding Vote (Anticipated)
System Performance Measures Reported to CoC
CoC, Fiduciary, HARA MOU for ESG Execution

September

Data Quality Committee Report
MSHDA Emergency Solutions Grant Application
HUD CoC Program Application Due (Anticipated)
PIT Planning Begins

October

LIHTC Developer Presentations to Steering
(April Round)
Governance Charter Review, including ENTF
relationship affirmation & Fiduciary MOU

November

Strategic Plan Progress Review
Staff Evaluations Initiated by Fiduciary
Strategic Plan Update

December

Steering Council elections (at CoC meeting)
Staff Evaluations Concluded by Fiduciary
Budget Preparation Begins

Data Analysis Committee --

At its June 2021 meeting, the DA Committee reviewed information to be included in the Strategic Plan currently being developed. At its July meeting, the Committee reviewed the 2016- 2021 PIT Count data and draft report along with the 2020 Annual draft report, including 5-year comparisons - both draft reports describing numbers, demographics, and specific measurements related to homelessness.

Ending Veterans Homelessness & Veterans Action Board --

- The Ending Veteran Homelessness Committee work groups continue to meet monthly and the EVHC larger committee meets quarterly.
- The EVHC completed orientation for several new work group members.
- Public facing dashboards on community level data and USICH criteria & benchmarks remain available and updated monthly.
- Three new members joined the Veteran Action Board this past quarter, and received their full orientation.
- Outreach continues for Veterans not yet connected to a resource and staying at Mel Trotter. There are sufficient Veteran resources available in the community at this time to serve all Veterans experiencing a housing crisis.
- The EVHC discussed utilization of the GRACE Network for Veteran families. The GRACE Network is a group of high performing community service providers, currently consisting of 18 partner organizations. Veteran families receive referrals to address their needs coming from the Social Determinants of Health Assessment. If anyone is interested in learning more about the GRACE Network or providing information on their services, contact Anna Diaz.

Outreach Workgroup --

The Outreach Work group is focusing on more collaborative outreach initiatives. Also we are in the planning phase of the 2022 PIT count. The Built for Zero Outreach section was also presented so that all agencies that do Outreach would be involved in the discussion. We were updated with the progress that has already been done by the Tammy and Courtney.

Youth Committee --

Over the past few months, this group had goals of revitalizing the Youth Action Board and discussing youth functional zero, along with applying for YHDP. Progress has been made on those goals so the group is at a point to develop new goals. Recommendations from CoC Youth Committee on next area of focus:

- a committee space that is more targeted towards case conferencing
- relaunching a youth count
- building relationships with property management companies and landlords



Grand Rapids/Wyoming/Kent County CoC – MI 506 Steering Council Initiative Reporting – September 2021

- leveraging private or alternative funding that could be used to fill the gap between the voucher rate (Fair Market Rent) and the private rental rate.
- landlords that households with vouchers are consistently receiving case management or a connection

YAB Members will be having a retreat in September to learn an overview of the CoC structure, from there, youth will begin to take leadership at all YAB meetings.

Built for Zero –

The planning team has decided to split into two separate subgroups to take on specific areas of action. The data infrastructure team will be working on finalizing processes for the chronic by-name list and data that is generated from that list. The system building team will focus on documenting and creating policies and processes that ensure all community partners are inputting data to the chronic BNL. Outreach policies that outline how teams coordinate with one another have been draft and will be reviewed by outreach workgroup members later this month. The hope is to have these policies finalized by early October.

CERA (COVID Emergency Rental Assistance) –

As of September 2nd in Kent County, 4,276 CERA applications have been received. 2,866 of these have been processed and 2,087 households have been served. \$12,739,306.27 in financial assistance has been provided, with a weekly average of \$1,107,549.84 and an average of \$5,680.10 in assistance per household.

Family Functional Zero –

This group have 5 workgroups to move forward different action areas. Recently, each of the workgroup finalized their workplan by identifying their purpose and goals. These documents are available on the CoC's website at: <https://endhomelessnesskent.org/actions/committees/family-functional-zero/>. Groups meet regularly and are open to any community members interested in participating in the work. Those interested in engaging with the work should complete a [Partnership Agreement form](#).

Family by-name list data are tracked on a regular basis and reviewed by the full group at each meeting. Data include entries and exits on the BNL, the number of families on the list, and length of stay. At their last meeting, the group discussed strategies for problem-solving with families who have low risk factors but who have remained in shelter for a long period of time. Solutions include engaging with mainstream and employment resources, and ensuring families not previously connected have access to a Solutions Specialist. Discussion around this topic will continue with the Housing Stability and Support workgroup as well as the full group.

ESG Financial Assistance Report - DRAFT REPORT

All data as of 6/30/2021

Recipient/Subrecipient	Grant Term	Total Grant Amount	Direct Financial Assistance Amount	Activities Funded	% of Grant Term Complete	Total Amount Spent	% Spent	Planned # of Households Served	# of Households Served Grant Term to Date	Special Population(s) Served (if applicable)
MSHDA										
ESG - Community Rebuilders	10/1/2020 - 9/30/2021	\$176,000	\$151,360	RRH	75%	\$46,452.12	26%	25+	not currently collected	
ESG - The Salvation Army	10/1/2020 - 9/30/2021	\$170,351	\$26,000	Outreach, Prevention, RRH	75%	\$127,447.76	75%	212	not currently collected	
ESG-CV - Community Rebuilders	1/1/2021 - 9/30/2022	\$181,722	\$128,678	RRH	29%	not available	n/a	15+	not currently collected	
ESG-CV - Family Promise	1/1/2021 - 9/30/2022	\$412,800	\$0	Shelter	29%	not available	n/a	156	not currently collected	Families
ESG-CV Mel Trotter	1/1/2021 - 9/30/2022	\$129,834	\$0	Shelter	29%	not available	n/a	100	not currently collected	
ESG-CV - Pine Rest	1/1/2021 - 9/30/2022	\$103,200	\$0	Outreach	29%	not available	n/a	130-150	not currently collected	
ESG-CV - The Salvation Army	1/1/2021 - 9/30/2022	\$188,688	\$89,927	Prevention, RRH	29%	not available	n/a		not currently collected	
City of Grand Rapids										
ESG - Community Rebuilders	7/1/2020 - 6/30/2021	\$123,960	\$72,000	RRH	100%	\$123,960.00	100%	24	45	
ESG - Grand Rapids Urban League	7/1/2020 - 6/30/2021	\$94,300	\$69,000	Prevention	100%	\$94,300.00	100%	23	37	
ESG - The Salvation Army	7/1/2020 - 6/30/2021	\$82,354	\$57,854	Prevention/ Eviction Diversion	100%	\$82,354.00	100%	28	26	
ESG-CV - Arbor Circle	11/1/2020 - 12/31/2021	\$59,488	\$0	Outreach	64%	\$24,482.00	41%	50	38	
ESG-CV - Community Rebuilders	11/1/2020- 7/31/2022	\$460,302	\$0	Shelter	38%	\$175,364.71	38%	70	28	Geographically Targeted
ESG-CV - Community Rebuilders	11/1/2020- 7/31/2022	\$1,548,000	\$897,840	RRH	38%	\$218,716.79	14%	75	38	Geographically Targeted

Recipient/Subrecipient	Grant Term	Total Grant Amount	Direct Financial Assistance Amount	Activities Funded	% of Grant Term Complete	Total Amount Spent	% Spent	Planned # of Households Served	# of Households Served Grant Term to Date	Special Population(s) Served (if applicable)
City of Grand Rapids										
ESG-CV - Degage Ministries	11/1/2020 - 12/31/2021	\$65,000	\$0	Shelter	64%	\$65,000.00	100%	390	139	
ESG-CV - Mel Trotter Ministries	11/1/2020 - 12/31/2021	\$200,000	\$0	Shelter	64%	\$200,000.00	100%	3,700	1,994	
ESG-CV - The Salvation Army	1/1/2021 - 12/31/2021	\$511,428	\$358,028	Prevention/ Eviction Diversion	50%	\$218,816.84	43%	115	26	Third Ward
Kent County										
ESG 18	8/10/18-12/31/20	\$136,428	\$126,196	Prevention/ Hotel/Motel Vouchers	100%	\$85,836.00	63%	34	24	
ESG 19	7/01/19 - 6/30/21	\$149,297	\$138,100	Prevention/ Hotel/Motel Vouchers	100%	\$89,758.00	60%	49	32	
ESG 20	7/01/20 - 6/30/22	\$154,368	\$142,790	Prevention/ Hotel/Motel Vouchers	50%	\$0.00	0%	45	0	
ESG-CV	4/01/20 - 9/30/22	\$1,643,522	\$1,479,169	Prevention/ Hotel/Motel Vouchers	48%	\$6,020.05	0.4%	231	1	

Notes
 *MSHDA reports are submitted quarterly
 **City of Grand Rapids payment requests are generally monthly and performance reports quarterly.

FS CoC
August, 2021
Year to Date

	Total CoC (includes Match Funding)	Annual Budget	Budget Remaining	% Remaining	Notes
HWMUW (Match)	1,778	17,000	15,222	90%	
MSHDA	60,366	595,851	535,485	90%	
City of GR CDBG (Match)	3,105	20,000	16,895	84%	
City of Wyoming CDBG (Match)	783	5,000	4,217	84%	
HUD	30,545	201,927	171,382	85%	
CUNP	1,807	19,593	17,786	91%	
HMIS - TSA	7,263	82,355	75,092	91%	
NPTA	670	-	(670)	N/M	
TOTAL REVENUE	106,316	941,726	835,410	89%	
Personnel Costs	26,341	208,228	181,887	87%	1
Community Inclusion	-	1,500	1,500	100%	
Professional Fees	13,600	90,250	76,650	85%	
Grant Passthrough	59,124	573,870	514,746	90%	2
Office Supplies	16	100	84	84%	
Printing/Copying	-	100	100	100%	
Conferences	370	8,190	7,820	95%	
Meetings	-	505	505	100%	
Mileage	-	668	668	100%	
Parking	509	3,383	2,874	85%	
Miscellaneous/Technology	-	1,477	1,477	100%	
Indirect	6,356	53,455	47,099	88%	
TOTAL EXPENSES	106,316	941,726	835,410	89%	
Revenue Over(Under) Expenses	-	0	0		

Fund Balance @ 10/31/20	8,000
Strategic Planning Costs	(8,000)
Fund Balance @ 05/31/21	-
Add:	
HWMUW Grant Fund	6,600
Fund Balance @ 08/31/21	6,600

Notes:

1. CoC staff time:

1 FTE - Courtney - CoC Program Manager

'(79.9% HUD Planning, 6.7% City of GR CDBG, 4.4% City of Wyoming CDBG, 2.5% HMIS, 1% HWMUW, 5.5% CUNP)

1 FTE - Brianne - Administrative Assistant (CoC- 90% HUD, 10% GR CDBG)

.01 FTE - Wende - Program Director (.4% CUNP, 1% HWMUW).

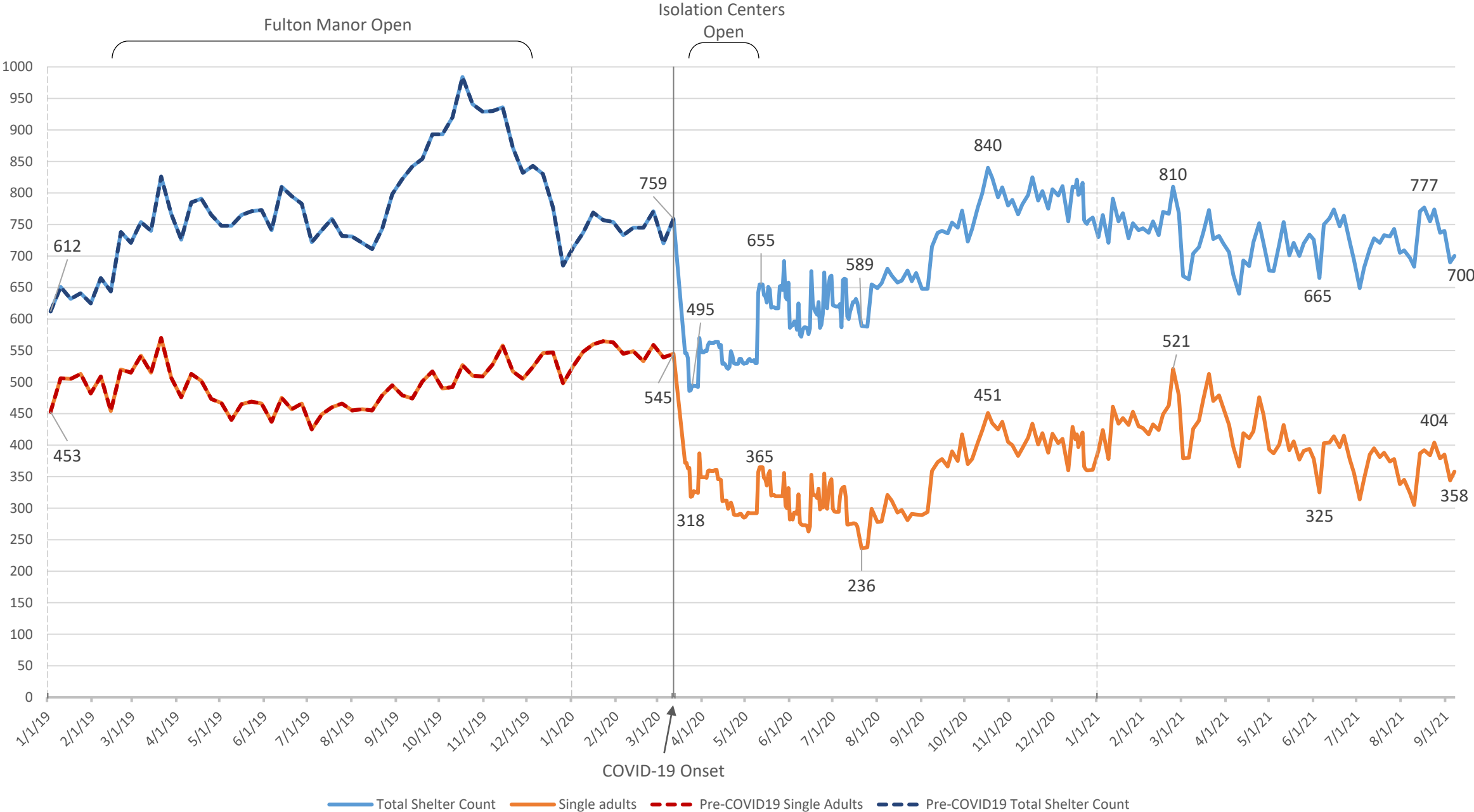
Staff Total 2.01 FTE

Note: Personnel budget includes 1 PT HMIS Support as well. Currently outsourced.

2. Passthrough grant

Emergency Shelter Counts Comparison: Before and During COVID-19

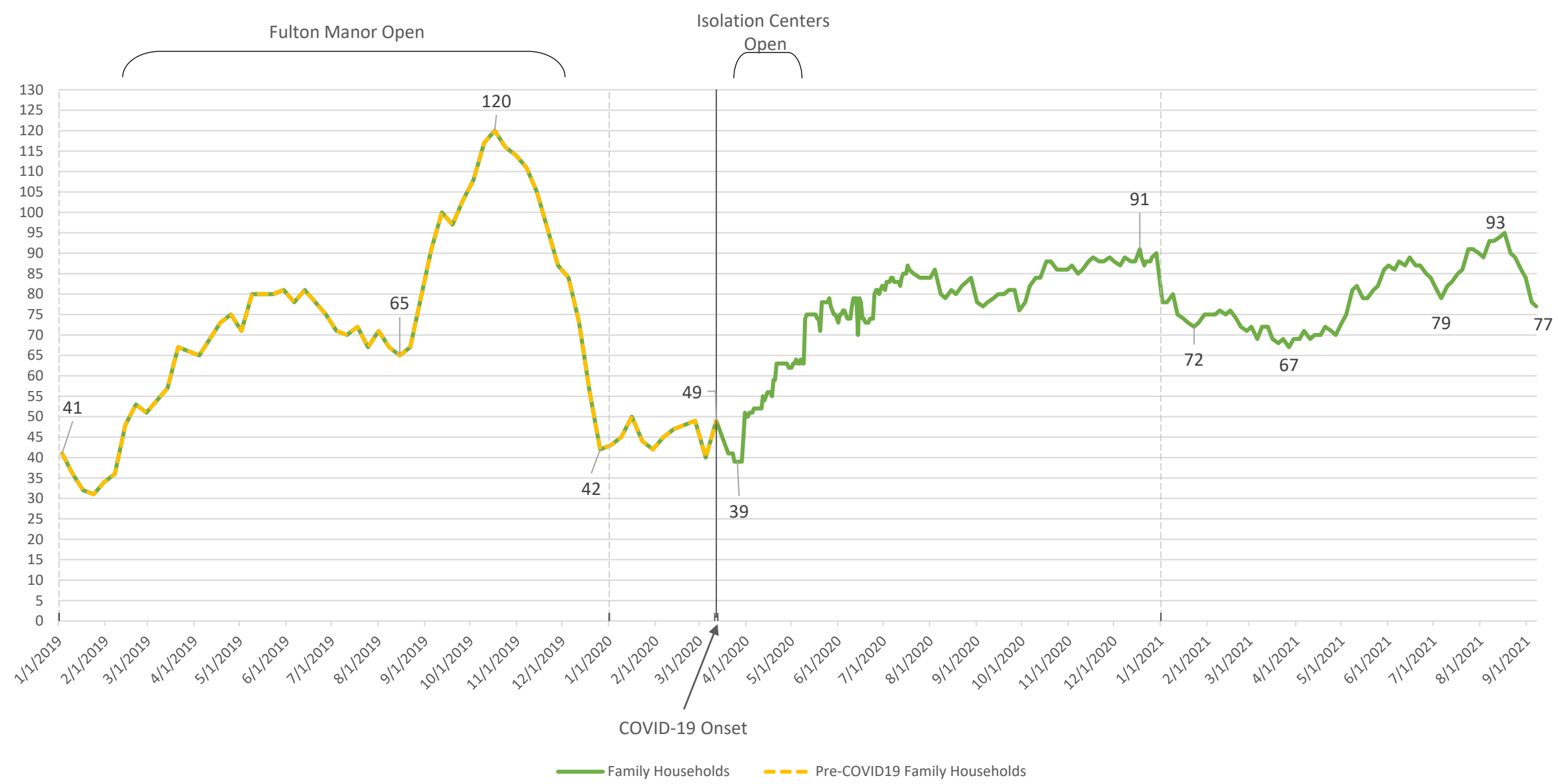
Number of individuals in emergency shelter – 1/1/2019 to 9/7/2021



¹All emergency shelter data pulled from Kent County's Homeless Management Information System (HMIS).
²Data does not include currently information from organizations who do not use HMIS, staff continue to work to include this data.

Emergency Shelter Counts Comparison: Before and During COVID-19

Number of family households in emergency shelter – 1/1/2019 to 9/7/2021



¹All emergency shelter data pulled from Kent County's Homeless Management Information System (HMIS).
²Data does not include currently information from organizations who do not use HMIS, staff continue to work to include this data.



2020 Annual Count and Comparisons

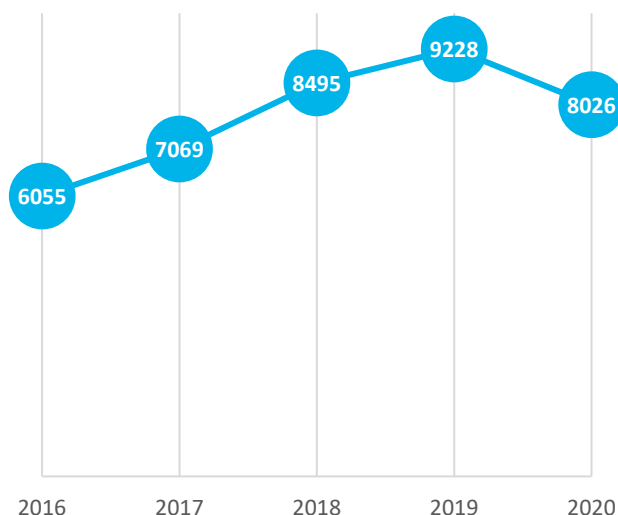
MI-506 - Grand Rapids, Wyoming/Kent County CoC

1 of 2

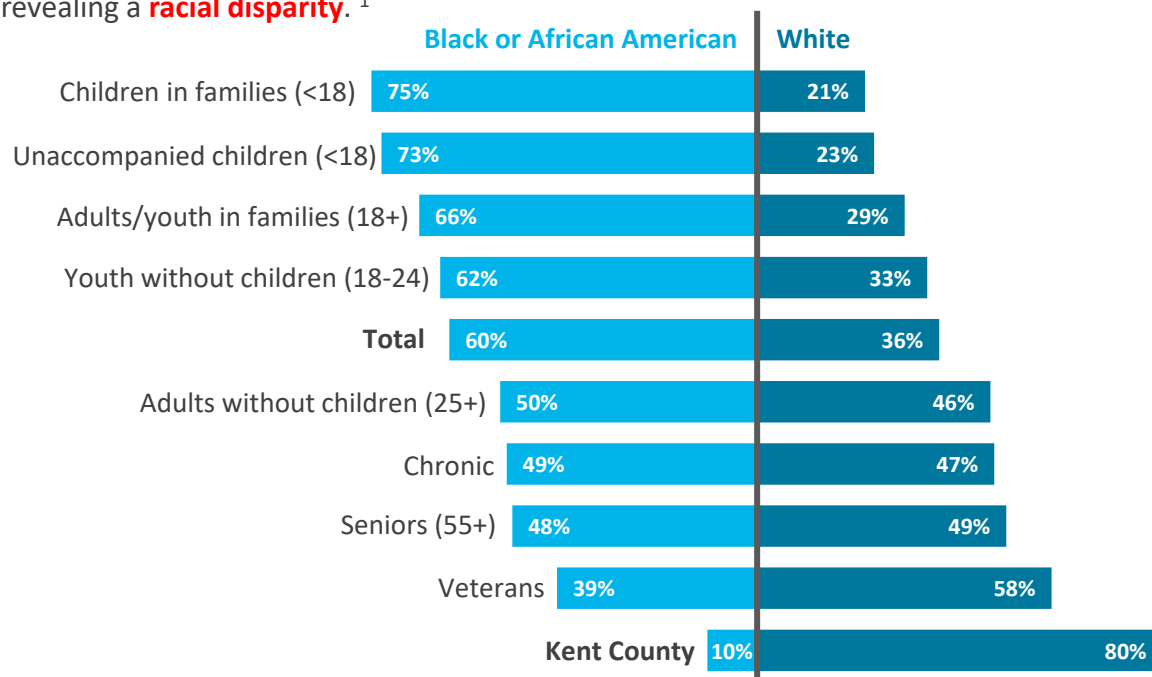
The US Department of Housing and Urban Development (HUD) requires each Continuum of Care (CoC) to utilize a Homeless Management Information System (HMIS) for collecting, managing, and reporting information on persons experiencing homelessness and housing services. The 2020 data in this report is an unduplicated count from HMIS for the period of January 1 to December 31, 2020. This report details who experiences homelessness each year in Kent County, but does not detail the experience of homelessness.

The COVID-19 pandemic impacted all aspects of life in 2020, including the homeless response system, impacting data from throughout 2020. Eviction moratoria were in place which helped households remain housed. This also slowed movement with the housing supply leading to longer lengths of stay in shelter. Capacity was reduced in shelters due to social distancing requirements. Combined, all these factors led to decreased flow through the system, limiting its capacity.

In 2020, **8,026** people in Kent County experienced at least one episode of homelessness, a 33% increase since 2016.



When compared to Kent County, **Black or African American** individuals (4,878) experiencing homelessness were over-represented as a total and in each category, revealing a **racial disparity**.¹

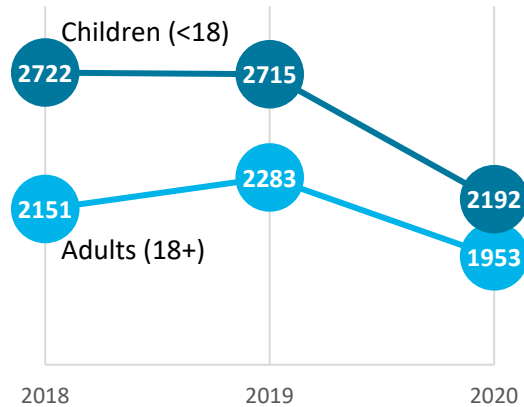


While other races make up 10% of Kent County, they make up only 2% of those experiencing homelessness (156). However, the “American Indian or Alaska Native” race was overrepresented. While accounting for only 0.37% of the County’s population, American Indians or Alaskan Natives comprised 1.15% or 91 of those experiencing homelessness.

2020 Annual Count and Comparisons Populations

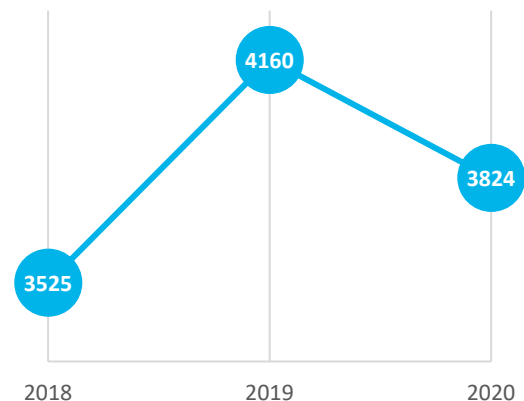
2 of 2

Family Homelessness



In 2020, **4,145** people in Kent County experiencing homelessness were adults (**1,953**) or children (**2,192**) in families. Since 2018, this is a 9% (198) decrease for adults and a 19% (530) decrease for children. The COVID-19 pandemic likely impacted these numbers due to reduced capacity and slow flow.

Single Adults

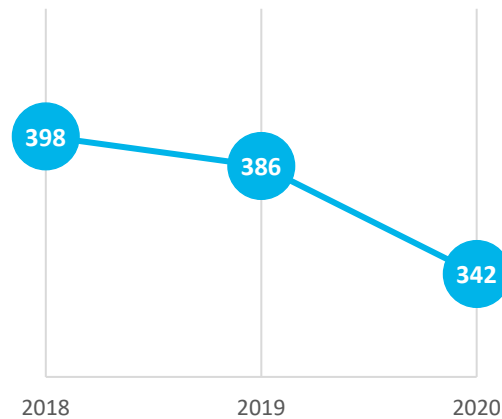


In 2020, **3,824** single adults experienced homelessness in Kent County. Since 2018, this is an increase of 8% (299). Reduced shelter stays due to COVID-19 concerns likely impacted these numbers.

Females (3,821) and **males** (4,416) each make up roughly half the individuals experiencing homelessness and half the population in Kent County.¹ Still, there are **gender disparities** among several populations. Females are overrepresented in adults/youth in families population and males are overrepresented especially in the veterans and senior populations.

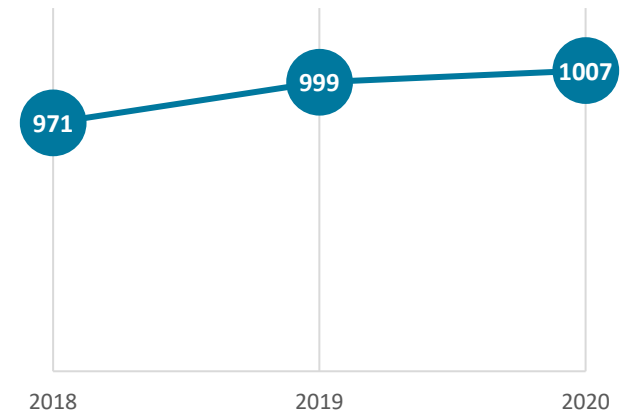
Less than 0.5% of total individuals experiencing homelessness identified as transgender or gender non-conforming (25). However, we know that historically marginalized populations may under-report due to real or perceived stigma.

Veteran Homelessness



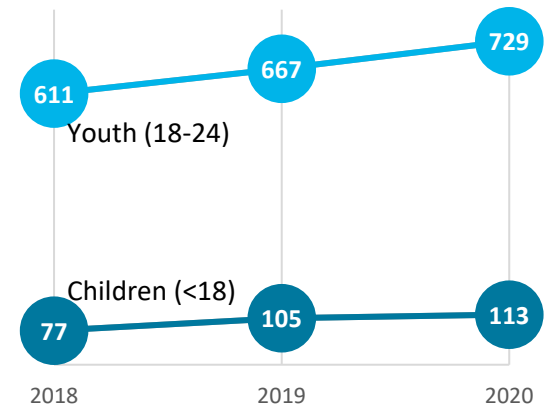
In 2020, **342** veterans in Kent County experienced homelessness. This is a decrease of 14% (56) since 2018.

Chronic Homelessness



In 2020, **1,007** people in Kent County experienced chronic homelessness² meaning that they have a documented disability and have been homeless for at least 12 months, or on at least four separate occasions in the last 3 years totaling at least 12 months. This is a 4% (36) increase since 2018.

Youth & Unaccompanied Minors



In 2020, **729** youth and **113** unaccompanied children in Kent County experienced homelessness. This is an increase of 19% (118) for youth and 47% (36) for children since 2018.

¹ Kent County data is from the 2018 American Community Survey 1-Year Estimates Table S0101 - Age and Sex and Table B02001 - Race.

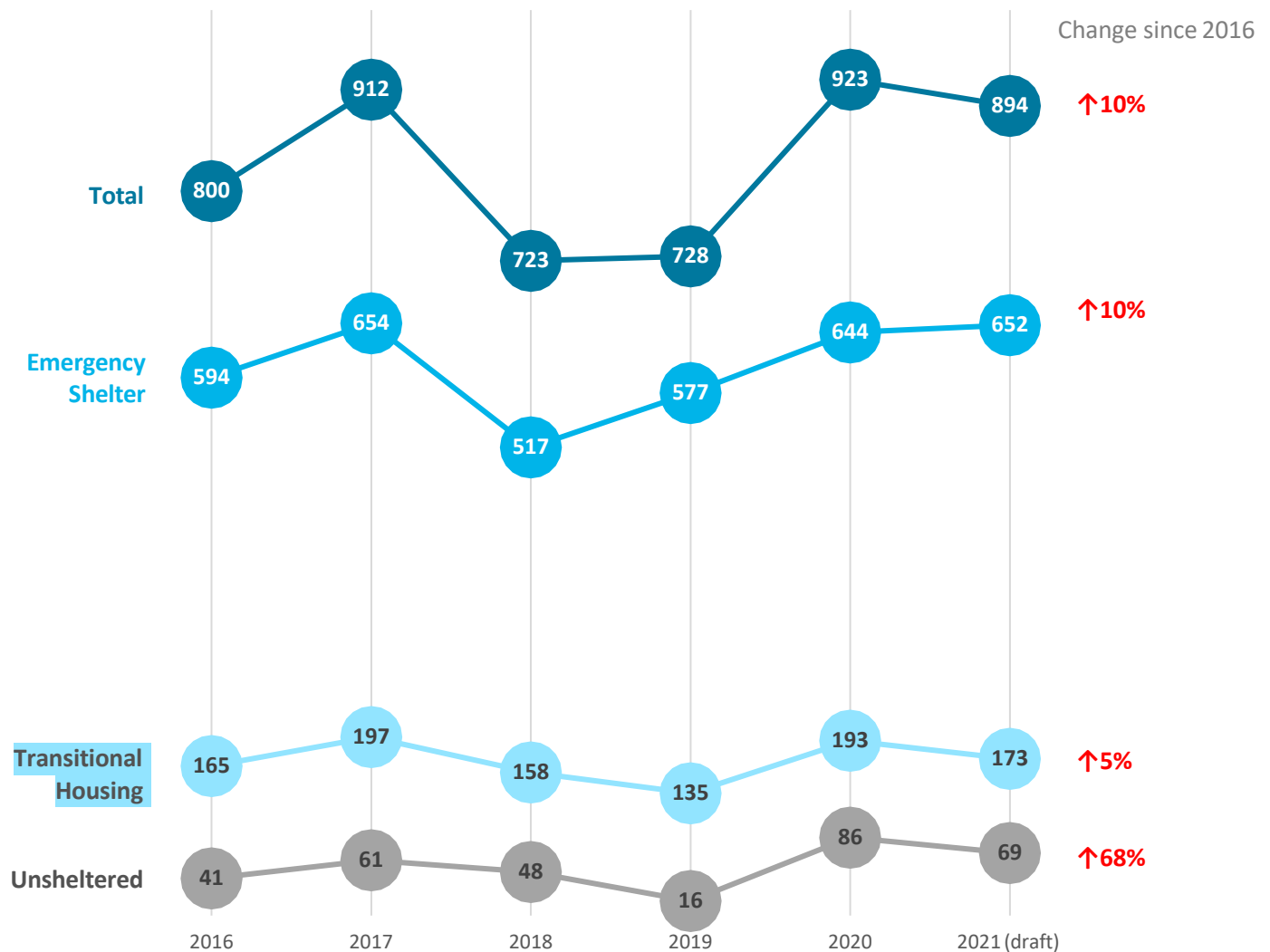
² For more information on the definition of chronic homelessness, see <https://www.hudexchange.info/resource/4847/hearth-defining-chronically-homeless-final-rule/>.

2021 Point-in-Time Count and Comparisons

MI-506 - Grand Rapids/Wyoming/Kent County CoC

The US Department of Housing and Urban Development (HUD) requires each Continuum of Care (CoC) to conduct a count annually of people experiencing homelessness on a single night, known as the Point-in-Time (PIT) Count. The 2021 PIT Count was performed on Wednesday, January 27th, 2021. Due to the COVID-19 pandemic, the unsheltered portion of the count was conducted as an observation-based count likely leading to an undercount of the unsheltered population. This undercount also impacts the chronic homelessness and single adult population.

The total number of persons experiencing homelessness decreased from the previous year, but increased over the past six years. Persons in emergency shelter increased while persons in transitional housing¹ and unsheltered decreased from the previous year. Over the past 6 years, persons in all categories increased.

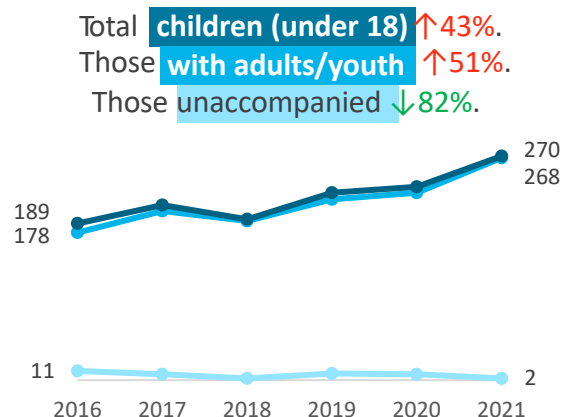
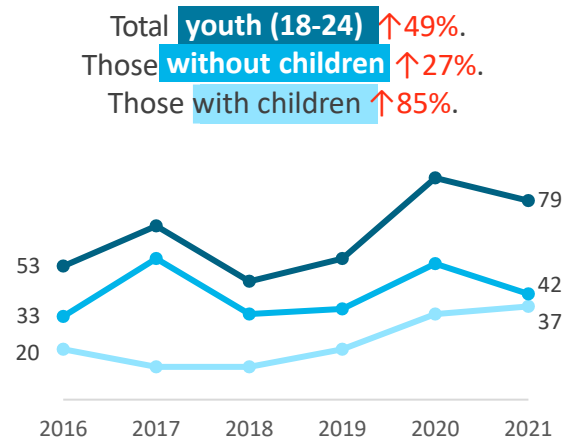
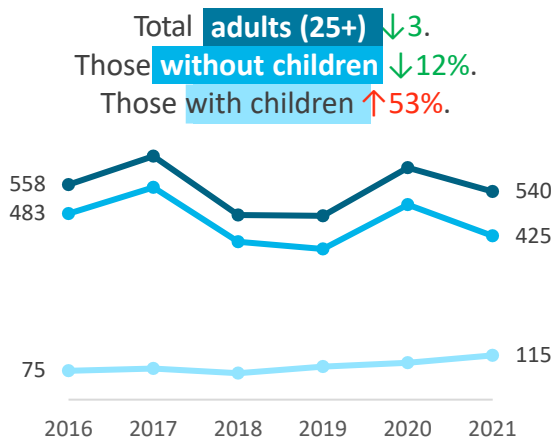
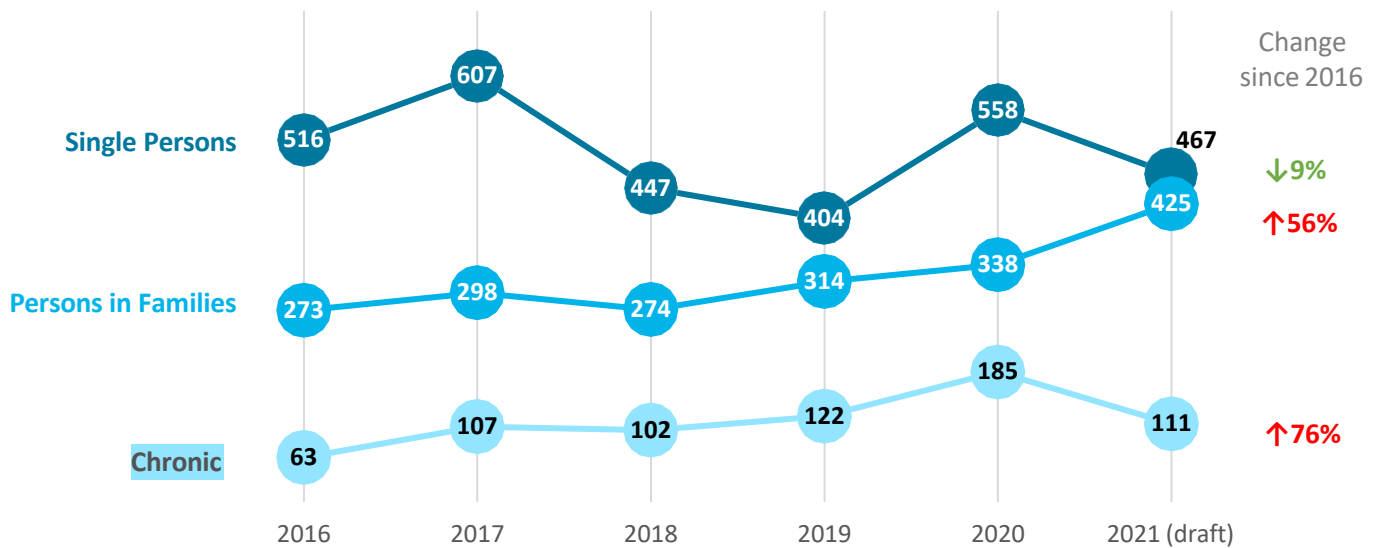


2021 Point-in-Time Count and Comparisons

2 of 3

Populations

The number of single persons has decreased whereas the number of persons in families (at least one adult and one child) and the number experiencing chronic homelessness¹ increased.

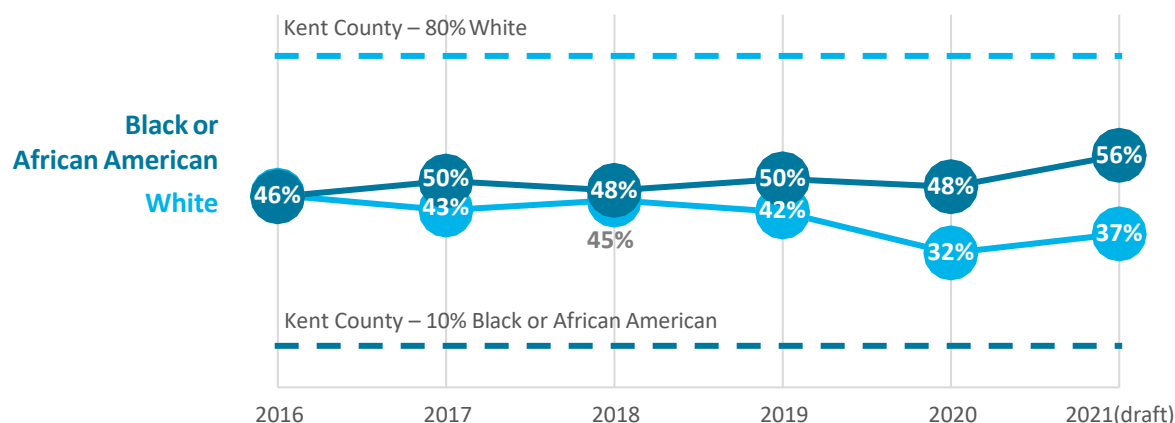


2021 Point-in-Time Count and Comparisons

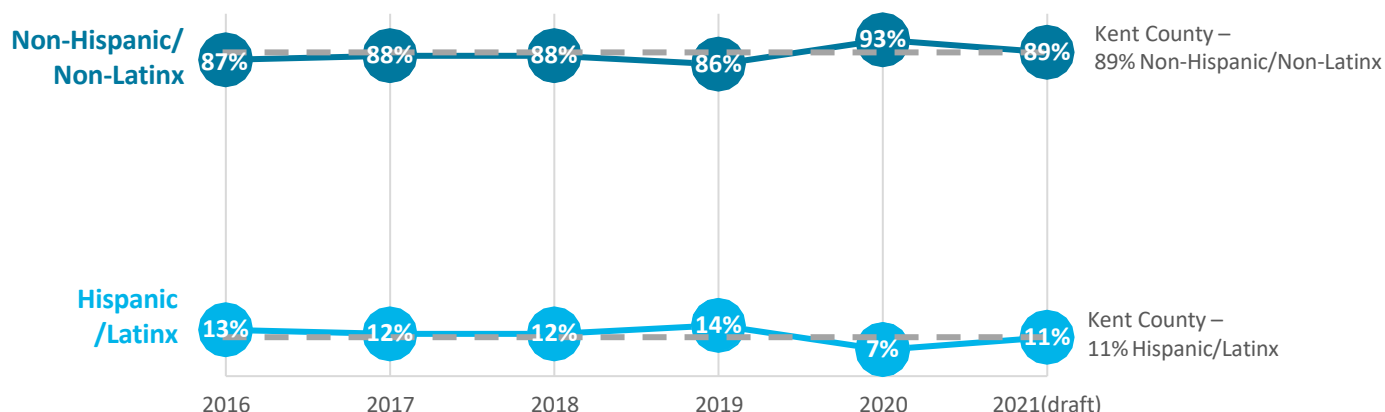
3 of 3

Demographics

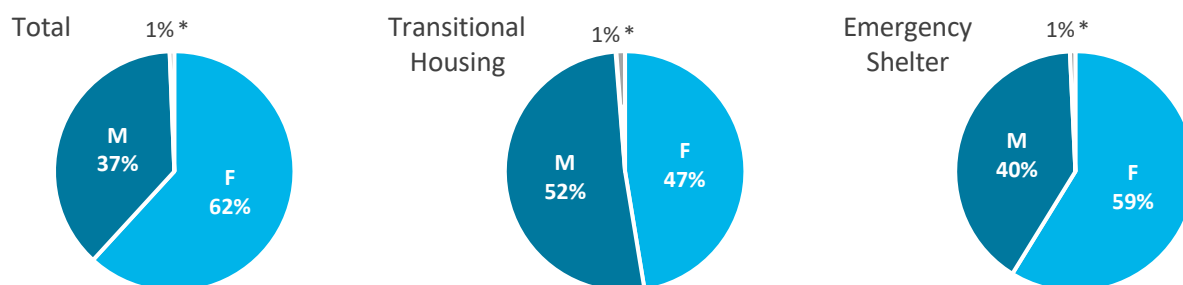
White individuals experiencing homelessness were underrepresented when compared to Kent County (80%). Black or African American individuals were over-represented when compared to Kent County (10%), revealing a **racial disparity**. Over time, the racial disparity has increased with a greater proportion Black and African American individuals experiencing homelessness when compared to white individuals. Although data for remaining races is not shown here, “Two or more races” was slightly overrepresented at 5.7% compared to 4% in Kent County.^{2, 3}



Hispanic/Latinx individuals experiencing homelessness were fairly represented when compared to Kent County. The proportion of Hispanic/Latinx individuals experiencing homelessness remained steady over time.



Females (F) made up more than half of those experiencing homelessness (total) and in emergency shelter. **Males (M)** were a majority in transitional housing. *Due to low number “Transgender” and “Gender Non-Conforming” (6 or <1%), responses were combined into one category.



¹ For a definitions of chronic homelessness and transitional housing, see www.hudexchange.info/resource/4847/hearth-defining-chronically-homeless-final-rule/ and www.hudexchange.info/programs/coc/coc-program-eligibility-requirements/.

² Kent County data is from the 2018 American Community Survey 1-Year Estimates Table S0101 - Age and Sex and Table B02001 - Race and Table B02001 - Race and Table B03003 - Hispanic or Latino Origin.

³ Unsheltered data was collected on an observational basis and as such accuracy is limited so it is not included in the 2021 data.