



## FY2019 HUD COC PROGRAM COMPETITION RENEWAL PROJECT APPLICATION

| AGENCY PROFILE       |  |
|----------------------|--|
| Legal Name of Agency | YWCA West Central Michigan   |
| Project Name         | Project HEAL TH-RRH  |
| Project Start Date   | 6/1/2020   |
| Contact Person       | Tom Cottrell   |
| Title                | Chief Programming Officer  |
| Address              | 25 Sheldon Blvd. SE, Grand Rapids, MI 49503                        |
| Email                | <a href="mailto:tcottrell@ywcawcmi.org">tcottrell@ywcawcmi.org</a> |
| Phone                | 616-426-3750   |

Check one:

- ☐ Permanent Supportive Housing
- ☐ Rapid Re-Housing
- ☐ Transitional Housing
- ☒ Joint Transitional Housing / Rapid Re-Housing

Renewal Application Option (check one):

- ☒ Standard Renewal (no change from FY17)
- ☐ Consolidation (must complete Renewal applications for each project and New Project Application for consolidated project)
- ☐ Expansion (must complete New Project Application in addition)

Authorized Representative: *I hereby certify that the information contained in this proposal is true and accurate. Any falsification of information will render the application void, and the application will not be accepted. This application has been reviewed and authorized for submission by the agency's board of directors as of the date indicated.*

|  |                                  |
|--|----------------------------------|
| Name: Tom Cottrell   | Title: Chief Programming Officer |
| Date of Board/Local Planning Body Authorization:             |                                  |
| Date of Anticipated Board/Local Planning Body Authorization: | 10/31/2019                       |

*All projects requesting renewal must demonstrate they have met minimum project eligibility, capacity, timeliness, and performance standards to be considered for funding.*

#### **GENERAL PROJECT INFORMATION**

1a. Provide a narrative describing how the project's performance met the plans and goals established in the current project's application, the project's performance in assisting program participants to achieve and maintain independent living, and record of success. (Include target populations and preferences as specified and/or allowed by the Notice of Funding Availability (NOFA) under which the project was initially funded.) If the renewing project has not yet started, provide a narrative of anticipated performance in these same areas based on experience with other related projects. (1000 word limit)

Prior to this project coming online the YWCA West Central Michigan and Community Rebuilders understood that services for persons who were fleeing domestic violence often were not able to be linked to rapid rehousing supports while also having a safe place to stay. This project was designed to meet this need. Through the collaboration between the YWCA West Central Michigan and Community Rebuilders victims of domestic violence exiting YWCA's transitional housing program, and emergency shelter program are linked to permanent housing resources. Consumers of Project Heal TH-RRH have reported to their Housing Resource Specialist (HRS) that finding housing in Kent County is more manageable when there are housing supports available. In addition to individual one on one meetings with a Housing Resource Specialist, consumers of this project have access to housing first educational groups. These groups provide pre-tenancy planning, keys to being a quality tenant, how to secure a lease with a landlord, and short and long term goals to housing success. These new conversations with consumers have been well received and consumers report a new level of comfort when searching for a housing unit. It is critical that consumers continue to have access to the YWCA West Central Michigan's domestic violence trauma informed counseling services and can continue to access these services while they are working with a Community Rebuilders Housing Resource Specialist. Community Rebuilders HRS can then continue to provide strengths based trauma informed housing permanency services as survivors find and secure housing.

This project started in June of 2019, however in this short period of time 10 households have been connected to this project. Victims of domestic violence have immediate access to the crisis housing and also immediate access to rapid rehousing supports in Kent County through this single project. While serving consumers in this project this in turn, allows for emergency beds at the YWCA to be made available and accessed by victims seeking emergency accommodations with a high lethality. This project has a low barrier intake process and accepts survivors with a variety of barriers to housing stability including substance abuse, criminal history, and zero income. All referrals will be assisted in obtaining housing in the private rental market and securing a lease in the neighborhood of their choice. All units will meet the HUD Housing Quality Standards (HQS) and rent reasonableness will be the applicable rent standard. It is anticipated that

this program will house more than the contracted number of households to be served. This project will continue to lease households through a coordinated entry process and continue to serve households and meet our contractual obligations.

As of this writing this TH-RRH project has been in operation approximately 2 months. Ten domestic violence survivor households are currently enrolled, and are actively seeking housing. One Community Rebuilders transitional housing unit is on line and occupied, and another is located and pending, and two transitional single beds are available for a survivor without children at the Housing Connection Center. All other participants remain in YWCA Transitional Housing, but are involved with the Community Rebuilders Housing Resource Specialist. Utilizing YWCA Project HEAL TH is part of the ramp-up plan for this project, pending full availability of the TH option through Community Rebuilders. We anticipate 30+ survivor households to be entering permanent housing through the course of the current award cycle.

1b. Use the last completed grant year APR for this and all other data/outcome measure questions. If the renewing project has not yet started, indicate the planned number of units per county.\*

| County                           | Number of Units           | Number of Stayers         | Number of Leavers         |
|----------------------------------|---------------------------|---------------------------|---------------------------|
| Kent                             | 21                        | No APR yet                | No APR yet                |
| Click or tap here to enter text. | Click here to enter text. | Click here to enter text. | Click here to enter text. |
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| Click or tap here to enter text. | Click here to enter text. | Click here to enter text. | Click here to enter text. |
| Click or tap here to enter text. | Click here to enter text. | Click here to enter text. | Click here to enter text. |

*\*Attach additional forms as needed to list all counties.*

2. Has the project had any significant changes since the last funding approval?

No If "yes", complete the chart below to indicate the change.

| Check change type        |   | Previous | New |
|--------------------------|---|----------|-----|
| <input type="checkbox"/> | Decrease in the number of persons served                |          |     |
| <input type="checkbox"/> | Change in number of units                               |          |     |
| <input type="checkbox"/> | Change in project site location                         |          |     |
| <input type="checkbox"/> | Change in target population                             |          |     |
| <input type="checkbox"/> | Change in component type                                |          |     |
| <input type="checkbox"/> | Change in grantee/applicant                             |          |     |
| <input type="checkbox"/> | Line item or cost category budget changes more than 10% |          |     |
| <input type="checkbox"/> | Other: Click here to enter text.                        |          |     |

|   |  |
|---|--|
| If change was made, include as many of the following that apply as attachments to your application: |  |
| Attached (check)  |  |
| <input type="checkbox"/>  | Attachment: Written communication to HUD requesting the significant change |
| <input type="checkbox"/>  | Attachment: HUD's written approval of the change requested                 |
| <input type="checkbox"/>  | N/A: HUD has not yet provided written approval of the requested change     |

### SECTION I: Project Effectiveness

3. Does the project serve priority populations (Veterans, Chronically Homeless, Families, Youth, Domestic Violence Survivors)? Enter the number of units dedicated or prioritized for each population at turnover.

|                      | Number of Units                           |   |   |
|----------------------|---|---|---|
|                      | Dedicated                                 | Dedicated Plus                            | Prioritized                               |
| Veterans             | <a href="#">Click here to enter text.</a> | <a href="#">Click here to enter text.</a> | <a href="#">Click here to enter text.</a> |
| Chronically Homeless | <a href="#">Click here to enter text.</a> | <a href="#">Click here to enter text.</a> | <a href="#">Click here to enter text.</a> |
| Families             | <a href="#">Click here to enter text.</a> | <a href="#">Click here to enter text.</a> | <a href="#">Click here to enter text.</a> |
| Youth                | <a href="#">Click here to enter text.</a> | <a href="#">Click here to enter text.</a> | <a href="#">Click here to enter text.</a> |
| Domestic Violence    | 21 (100%)                                 | <a href="#">Click here to enter text.</a> | <a href="#">Click here to enter text.</a> |

#### 4. Low Barrier

To earn points as Low Barrier, the project must answer affirmatively to all the following questions.

|   |     |
|---|-----|
| <b>Does the project ensure that participants are NOT screened out (or denied project entry) due to the following:</b> |     |
| Having too little or not enough income  | Yes |
| Active substance use or history of substance abuse  | Yes |
| Having a criminal record (other than for state-mandated restrictions)   | Yes |
| Domestic violence (requiring survivor to take specific actions or demonstrate distance from assailant)                | Yes |

#### 5. Housing First

In addition to the answers above, a project must also answer affirmatively to the following questions to qualify as Housing First.

|  |     |
|--|-----|
| <b>Does the project work to ensure that participants are NOT terminated from the program due to the following: (Table Continues on Following Page)</b> |     |
| Failure to participate in supportive services  | Yes |
| Failure to make progress on a service plan   | Yes |
| Loss of income or failure to improve income  | Yes |
| Being a victim of domestic violence  | Yes |

|   |     |
|---|-----|
| Any other activity not typically covered in a lease agreement but found in the project's geographic area. | Yes |
| <b>Does the project quickly move participants into permanent housing?</b>                                 | Yes |

6. All recipients of HUD CoC Program funding are required to participate in Coordinated Entry. Did the project take 100% of all referrals from Coordinated Entry (or community process if Category 4 homeless) in the past grant year or will it once the grant year begins? (Verified by HMIS reports) **Yes**

7. What is the prioritization process for households referred to this project? How is it determined who is most vulnerable and the best fit for any referrals to this project? Provide detail from policy established by the Local Planning Body. (500 word limit)

The YWCA is closely involved with the Coordinated Entry Committee and working to ensure that ongoing coordinated entry strategies for survivors remains safe and trauma-informed. Entries into Project HEAL TH-RRH, when prioritization is necessary, are evaluated with regard to lethality of the domestic violence circumstances (prioritizing highest lethality risk based on Campbell lethality assessment), access to resources (prioritizing least access/fewest resources), consumer desire for TH-RRH versus TH only option, barriers to housing/leasing (prioritizing most barriers: criminal background, historic utility or lease concerns, under/no employment, mental illness, trauma, disability, etc)

**Efficient Use of Funding** (If the renewing project has not completed a full year, share information from the last completed year of another HUD funded project or similarly designed project through this agency)

8. What was the project's utilization rate? (Average of Quarterly Point-in-Time Counts in APR 9 divided by total contracted units.) Not available with only 2 months of active program usage

9. Expenditure of Funds: Use last **completed** HUD FY year.

|   |   |
|---|---|
| a. Total amount authorized within eLOCCS                                      | \$426,410                                 |
| b. Remaining balance in eLOCCS  | Na – new project—first year not completed |
| c. Percentage recaptured<br>Divide answer b. by answer a. and multiply by 100 | Click here to enter text.                 |

10. Were drawdowns made to eLOCCS at least quarterly? (Demonstrated in eLOCCS attachment)

Yes

**HMIS Participation** (If the renewing project has not completed a full year, share information from the last completed year of another HUD funded project or similarly designed project through this agency)

11. Indicate how many APR Data Quality Elements (DQE) have 5% or less null or missing values (APR Q06; use data from alternative system if DV program):

|                                  |
|----------------------------------|
| Data Quality Element APR 6a.-6d. |
|----------------------------------|

| Number of elements with 5% or less null or missing values   |         |         |         |
|---|---------|---------|---------|
| DQE 6a.   | DQE 6b. | DQE 6c. | DQE 6d. |
| 5   | 5       | 4       | 1       |
| Total the numbers above, divide by 16, multiply by 100 for a percent: This data is taken from the YWCA's Project HEAL Transitional Housing Program. The Project HEAL TH-RRH has not yet submitted an APR, as it is only in its second month of operations. 94% of the data elements have met the threshold. Because we are a DV provider we use an alternate internal database for client records. Other than missing social security numbers in the APR report (6a, 3.2), which is data we do not collect, by policy, for TH clients (DV survivors), there is 0% missing data for the APR. |         |         |         |

## HUD Monitoring

12. a. Does the recipient have any HUD monitoring findings in any of the agency's projects? **No**

If yes, explain below findings in detail for the Funding Review Panel. Include details on the nature of the finding, resolution and corrective actions taken, if any.

na

b. Has your organization been monitored by HUD in the past three (3) years? **No**

**If yes**, include as attachments: Monitoring report from HUD, your organization's response to any findings, documentation from HUD that finding or concern has been satisfied, and any other relevant documentation.

**If no**, provide most recent monitoring by an entity other than HUD for federal or state funding (ESG, CDBG, etc) and include as attachments: Monitoring report, your organization's response to any findings, documentation from entity that finding or concern has been satisfied, and any other relevant documentation.

## Impact on Homelessness

13. Please evaluate how the project would impact homelessness in the CoC if it were not awarded funding through this competition.

|                                     |   |
|-------------------------------------|---|
| <input checked="" type="checkbox"/> | The project would close and 13 individuals would immediately become homeless if it were to not be funded.                 |
| <input type="checkbox"/>            | Loss of funding would result in loss of housing options and could mean eventual displacement or increase in homelessness. |
| <input type="checkbox"/>            | Loss of funding would negatively impact services and resources but not a clear loss of housing options.                   |
| <input type="checkbox"/>            | Loss of funding would minimally impact the number of housing options or resources available.                              |

14. Is this project the only CoC funded project with dedicated beds to a particular target population?  
*Answered by Funding Review Committee based on all applications submitted for this NOFA.*

15. Funds that are reallocated may be added to renewal projects to increase the number of households served. If funding is available:

Would this project accept additional funds? ☒ Yes ☐ No

How would additional households be served with these funds?

Additional RRH resources would be made available to survivors, particularly those who are not already using TH services of this project, but may be unsheltered, sheltered or in YWCA TH only program.

**Serving High Need Populations** *(If the renewing project has not completed a full year, share information from the last completed year of another HUD funded project or similarly designed project through this agency)*

16. What percentage of the households served met “hard to serve” criteria defined as having zero income at start/entry? *(APR 18. Add values for No Income and divide by Total in last row):*

Participants in this DV Bonus Project are survivors of domestic violence. This TH-RRH project is almost identical in participant composition to the YWCA’s Project HEAL (TH only) project. This Th-RRH project has only been operational for 2 months. Project HEAL (TH only) demographics reflect that 16% of households had -0- income at the onset of services.

17. What percentage of the households served met “hard to serve” criteria defined as having two (2) or more physical or mental health conditions known at start/entry *(APR 13.a.2. add totals for two and three or more conditions, then divide by total):*

Statistics from Project HEAL (TH-only): 3% of households met additional criteria, beyond income, as hard to serve.

18. What percentage of the households served were chronically homeless? *(APR Q26a. divide total chronically homeless by total households):*

0%

## Section II. Project Performance

**Performance Data** *(If the renewing project has not completed a full year, share information from the last completed year of another HUD funded project or similarly designed project through this agency)*

19. Length of Stay ***(Joint TH/RRH projects – complete either option B or C below)***

a. Permanent Supportive Housing: Calculate the percentage of leavers that remained in project more than 180 days *(APR 22a.1)*

[Click here to enter text.](#)

b. Rapid Re-Housing: Calculate the percentage of participants that took 30 days or less from project entry to lease up *(CAPER 22C)*

[Click here to enter text.](#)

c. Transitional Housing: Calculate the average length of project stay in days *(CAPER 22b)*



With an almost identical population, Project HEAL (TH only) had a length of stay, prior to exiting to permanent housing, of 327 days (<11 months)

**20. Exits to Permanent Housing (*Joint TH/RRH projects – complete either option B or C below*)**

a. Permanent Supportive Housing: Calculate the percentage of participants who remained in project, or exited to permanent housing destinations. *(Total Persons Exiting to Positive Housing Destinations APR Q23.a.+ Q23b. + Stayers 5.a.8/ [Total Served 5.a.1. – Excluded Q23.a. + Q23.b.]*)

[Click here to enter text.](#)

b. Rapid Re-Housing: Calculate the percentage of participants who exited to permanent housing destinations *(Total Persons Exiting to Positive Housing Destinations APR Q23.a.+ Q23b./ [Total Leavers 5.a.5. – Excluded Q23.a. + Q23.b.]*)

[Click here to enter text.](#)

c. Transitional Housing: Calculate the percentage of participants who exited to permanent housing destinations *(Total Persons Exiting to Positive Housing Destinations APR Q23.a.+ Q23b./ [Total Leavers 5.a.5. – Excluded Q23.a. + Q23.b.]*)

With an almost identical population, Project HEAL (TH only) had an 80% rate of exits into permanent housing.

**21. New or Increased Income and Earned Income**

a. PSH Only Project Stayers: What percent of project stayers had new or increased earned income with in the project contract year? *APR 19a.1*

[Click here to enter text.](#)

b. PSH Only Project Stayers: What percent of project stayers had new or increased other (non-employment) income? *APR 19a.1*

[Click here to enter text.](#)

c. Project Leavers: What percent of project leavers had new or increased earned income? *APR 19a.2*

With an almost identical population, Project HEAL (TH only) had a 40% rate of number of households with an increase to earned income.

d. Project Leavers: What percent of project leavers had new or increased other (non-employment) income? *APR 19a.2*

With an almost identical population, Project HEAL (TH only) had a 35% rate of number of households with an increase to non-employment income.

**Financial Information****PROJECT BUDGET**

| <b>Activity</b>                           | <b>Requested Funds</b> | <b>% of Requested Funds</b> | <b>Other Funding</b> | <b>Total Project Cost</b> |
|---|------------------------|-----------------------------|----------------------|---------------------------|
| Acquisition                               | 0                      | %                           |                      |                           |
| New Construction                          | 0                      | %                           |                      |                           |
| Rehabilitation                            | 0                      | %                           |                      |                           |
| Leasing                                   | 31,392                 | 7.4 %                       | 30,000               | 61,392                    |
| Rental Assistance                         | 233,748                | 54.8 %                      |                      | 233,748                   |
| Supportive Services                       | 104,721                | 24.6 %                      | 26,087               | 130,808                   |
| Operating Costs                           | 21,000                 | 4.9 %                       | 20,000               | 41,000                    |
| HMIS                                      | 5,700                  | 1.3 %                       |                      | 5,700                     |
| Project Administration<br>(limited to 7%) | 29,849                 | 7.0 %                       | 22,668               | 52,517                    |
| Total Project Cost                        | 426,410                |                             | 98,755               | 525,165                   |

## Attachment A

Identify all match and leveraging funds. Only those dollars or non-cash contributions (in-kind) that directly support the project should be listed. This may include federal, state, or local government funds, private funds, grants, and/or other sources, including donations. Worksheet should reflect information in eSnaps application.

**Match must be at least 25% of total funding requested. Documentation of match must be provided with the application.**

| Resource                                  | Cash or In Kind | Committed or Planned/ Pending | Available (MM/YY) | Amount/ Value | % of HUD Project Award | Serves as CoC Program Match? (Y/N) |
|---|-----------------|-------------------------------|-------------------|---------------|------------------------|------------------------------------|
| DOJ/OVW multi-year contract               | Cash            | Committed                     | 10/17             | 40,182        | 9.4%                   | Yes                                |
| <b>MDSVPTB – Multi-year award</b>         | Cash            | Planned/Pending               | 10/19             | 58,573        | 13.7%                  | Yes                                |
|   | Cash/Kind       | C/PP                          | MM/YY             |               | %                      | Yes/No                             |
|   | Cash/Kind       | C/PP                          | MM/YY             |               | %                      | Yes/No                             |
|   | Cash/Kind       | C/PP                          | MM/YY             |               | %                      | Yes/No                             |
|   | Cash/Kind       | C/PP                          | MM/YY             |               | %                      | Yes/No                             |
|   | Cash/Kind       | C/PP                          | MM/YY             |               | %                      | Yes/No                             |
|   | Cash/Kind       | C/PP                          | MM/YY             |               | %                      | Yes/No                             |
| <b>Total leveraged from other sources</b> |                 |                               |                   | <b>98,755</b> | <b>%</b>               |                                    |

Attach additional forms as necessary

## Attachment B

Attachments listed below are required but unscored. Failure to include any documentation that is required may result in disqualification of the application. *Please number all attachments in accordance with the list below.*

### **All projects must include:**

☒ #1: Annual Progress Report (APR) for the project's most recent completed contract year, *or* the most recently completed contract year for another HUD-funded project or similar project if the renewing project has not yet completed a full year. Other structured outcome report for non-HMIS participating agencies are allowed (i.e. domestic violence agencies).

☒ #2: Line of Credit Control System (LOCCS) report showing drawdowns and final balance

☒ #3: Project Application submitted in *e-snaps*

☒ #4: Documentation of all match

### **Each applicant must include one of the following two (#5):**

☐ Monitoring report from US Department of Housing and Urban Development (HUD)

☒ Monitoring report from an entity other than HUD for federal or state funding (ESG, CDBG, etc)

### **If relevant include (#6):**

☐ A: Organization's response to any findings

☐ B: Documentation from HUD (or other entity) that finding or concern has been satisfied

☐ C: Any other relevant documentation

☐ D: Written communication to HUD requesting the significant change indicated in question 2.

☐ E: HUD's written approval of the change requested in question 2.

## Attachment C

### HUD General Section Certificates

The agency certifies to the Grand Rapids Area Coalition to End Homelessness that it and its principals are in compliance with the following requirements as indicated by checking the box.

☒ *Fair Housing and Equal Opportunity.* See CFR 578.93 for specific requirements related to Fair Housing and Equal Opportunity.

☒ *Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity.* See the Federal Register dated February 1, 2012, Docket No. FR 5359-F-02 and Section V.C.1.f. of the FY 2017 General Section.

☒ *Debarment and Suspension.* See Section III.C.4.c. of the FY 2015 General Section. Additionally, it is the responsibility of the recipient to ensure that all subrecipients are not debarred or suspended. (24 CFR 578.23((3)(c)(4)(v).d. Delinquent Federal Debts. See Section V.B.3. of the FY 2017 General Section.

☒ *Compliance with Fair Housing and Civil Rights.* See Section V.C.1.a. of the FY 2017 General Section.

☒ *Executive Order 13166, "Improving Access to Services for Persons with Limited English Proficiency (LEP)." See Section V.C.1.d. of the FY 2017 General Section.*

☒ *Economic Opportunities for Low- and Very Low-income Persons (Section 3).* See Section V.C.1.c. of the FY 2017 General Section.

☒ *Conducting Business in Accordance with Core Values and Ethical Standards/Code of Conduct.* See Section V.C.15. of the FY 2017 General Section.

☒ *Prohibition Against Lobbying Activities.* See Section V.C.15. of the FY 2017 General Section.

☒ *HUD Habitability Standards inspections* on all units, at a minimum.

☒ *Participation in HUD-Sponsored Program Evaluation.* See Section V.C.5. of the FY 2017 General Section.

☒ *Environmental Requirements.* Notwithstanding provisions at 24 CFR 578.31 and 24 CFR 578.99(a) of the CoC Program interim rule, and in accordance with Section 100261(3) of MAP-21 (Pub. L. 112-141, 126 Stat. 405), activities under this NOFA are subject to environmental review by a responsible entity under HUD regulations at 24 CFR part 58.

☒ *Drug-Free Workplace.* See Section VI.B.9. of the FY 2015 General Section. n. Safeguarding Resident/Client Files. See Section V.C.11 of the FY 2017 General Section.

☒ *Compliance with the Federal Funding Accountability and Transparency Act of 2006 (Pub. L. 209-282) (Transparency Act), as amended.* See Section V.C.13. of the FY 2017 General Section.

☒ *Lead-Based Paint Requirements.* For housing constructed before 1978 (with certain statutory and regulatory exceptions), CoC Program recipients must comply with the requirements of the Lead-Based Paint Poisoning Prevention Act (42 U.S.C. 4801, et seq.), as amended by the Residential Lead-Based

☒ *Paint Hazard Reduction Act of 1992* (42 U.S.C. 4851, et seq.); and implementing regulations of HUD, at 24 CFR part 35; the Environmental Protection Agency (EPA) at 40 CFR part 745, or State/Tribal lead rules implemented under EPA authorization; and the Occupational Safety and Health Administration at 29 CFR 1926.62 and 29 CFR 1910.1025.

☒ *Violence Against Women Reauthorization Act of 2013: Implementation in HUD Housing Programs* (24 CFR Parts 5, 91, 92, 93, 200, 247, 547, 576, 880, 882, 883, 884, 886, 891, 905, 960, 966, 982, and 983).

☒ Attestation that all attachments as required by HUD are uploaded in *e-snaps*. See Notice of Funding Availability for the 2018 Continuum of Care Program Competition FR-6200-N-25.

This list is not exhaustive of all HUD requirements. Applicants are encouraged to review the 2018 General Section, found at:  
[https://www.hud.gov/program\\_offices/spm/gmomgmt/grantsinfo/fundingopps](https://www.hud.gov/program_offices/spm/gmomgmt/grantsinfo/fundingopps) to ensure eligibility.

Agency: YWCA West Central Michigan

Acknowledged By: Tom Cottrell

Title: Chief Programming Officer

Date: 8/21/2019